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**AGENDA
 SPECIAL MEETING
 BOARD OF DIRECTORS**

EAST BAY REGIONAL PARK DISTRICT

Friday, February 27, 2009

LOCATION: Fern Cottage *
 Kennedy Grove Regional Recreation Area
 6351 San Pablo Dam Road, El Sobrante
 (510) 223-7840

TIME: 12:30 p.m. to 5:00 p.m.

- PURPOSE:**
1. Board Workshops – The Board of Directors and General Manager will meet for a discussion regarding future District priorities related to the District’s and Board’s operations.
 2. Public Comments (approximately 4:30 p.m.)

No formal action will be taken at this meeting; items requiring formal Board action will be referred to subsequent Board Meetings for consideration.

In view of space limitations, it is requested that anyone interested in attending notify the Clerk of the Board at (510)544-2020.

* Map and Directions on reverse.

Board of Directors

Ted Radke President Ward 7	Doug Siden Vice-President Ward 4	Beverly Lane Treasurer Ward 6	Carol Severin Secretary Ward 3	John Sutter Ward 2	Whitney Dotson Ward 1	Ayn Wieskamp Ward 5	Pat O'Brien General Manager
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KENNEDY GROVE REGIONAL RECREATION AREA

FROM I-80, GO SOUTH ON SAN PABLO DAM RD, LEFT ON CASTRO RANCH ROAD.

* DETOUR *
To Richmond and Interstate 80

SAN PABLO DAM RD/ MAIN ENTRANCE IS CLOSED DUE TO EBMUD PROJECT.
FOLLOW ORANGE DETOUR SIGNS FOR DIRECTIONS.
 FROM ORINDA, DRIVE NORTH ON SAN PABLO DAM RD, DRIVE 0.6 MI. PAST PARK ENTRANCE; TURN RIGHT ON CASTRO RANCH ROAD; TURN RIGHT ON HILLSIDE DRIVE TO PARK ENTRANCE; FERN COTTAGE WILL BE ON THE RIGHT SIDE.

USE THIS ENTRANCE FOR THE WORKSHOP.

Fern Cottage- WORKSHOP LOCATION.

There is a fee for parking and for dogs. Volleyball and horseshoe equipment may be rented at the park.

To Sobrante Ridge Regional Preserve

No Entry

Private Property

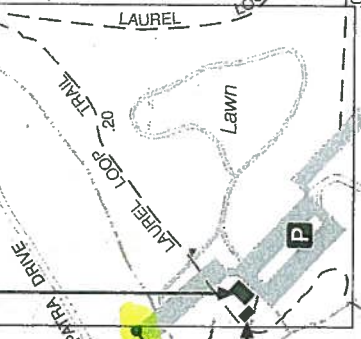
Private Property

HILLSIDE DRIVE (0.6 mile)

Private Property

Radach Hill

See detail at right



Park Entry

CLOSED

Bay Area Ridge Trail

Entering EBMUD property- 75 miles to San Pablo Dam Road.

San Pablo Reservoir

Ebmud Property

View Point

SEA 70

SEA 40

UPPER TRAIL

LOWER TRAIL

KENNEDY CREEK TRAIL

LAUREL LOOP TRAIL

PATRICIA DRIVE

LAUREL LOOP TRAIL

PARK OFFICE

LAWN

BAY AREA RIDGE TRAIL

EMMUD PROPERTY

VIEW POINT

SEA 70

SEA 40

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LOWER TRAIL

KENNEDY CREEK TRAIL

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EMMUD PROPERTY

EAST BAY REGIONAL PARK DISTRICT

MEMORANDUM

February 20, 2009

To: Board of Directors

From: Pat O'Brien, General Manager
Dave Collins, Assistant General Manager, Finance/Mgt. Services

Subject: February 27, 2009 Board of Directors Workshop

Attached please find information supporting the February 27, 2009 Board Workshop.

The format of the workshop is similar to that of prior years – providing an opportunity for Board Members to put forward their issues of interest and seeking Board consensus on the top priorities for focus discussions. Disposition of issues may include referral to future workshops, committees or Board meetings, or to staff for further development.

This meeting is being held in a workshop format to promote discussion of various issues by the full Board. Board members are encouraged to comment on and discuss the topics; however, per the requirements of the Brown act, no formal actions will be taken at this meeting. Any items requiring formal Board action will be referred to subsequent regular Board Meetings for consideration.

These February 27 and March 12, 2009 workshops are the first of the five sequential workshops planned for 2009. These initial workshops are structured as open discussions to provide the Board a broad opportunity to identify issues of importance, to request information and review such matters with staff, and to discuss options and alternatives to achieving the District's goals.

Future workshops will provide detailed summary information on the District's capital funding, acquisition, development, maintenance and resource projects and similar topics. The Board's discussion of these matters will help update the District's priorities, and guide the preparation of the 2010 District Budget.

Supporting Materials and Attachments:

- 1. Draft Workshop Agenda – Wed. Feb. 27, 2009 Board Workshop (Page 2)**
- 2. Staff Update on Future Budget Issues (Attachment A)**
- 3. Draft Pipeline schedule (Attachment B)**
- 4. Measure WW Development Projects (Attachment C)**

Draft Agenda, Wednesday, February 27, 2009:

- | | | |
|------------|--|---|
| 12:30 p.m. | Call to Order & Workshop Procedure
Opening Comments
Outline of 2009 Workshops | President Radke
GM Pat O'Brien
AGM Dave Collins |
| 12:45 p.m. | Identify Board Member's Interests
Individual Priorities (5 minutes each) | |
| 1:20 p.m. | Consensus on priorities for today's discussion
and disposition of remaining issues | |
| 2:00 p.m. | Break – 15 minutes | |
| 2:15 p.m. | Dialog on priority issues
(30 minutes on each of three top priorities)
Consensus solution or action plan | |
| 3:30 p.m. | Recap Consensus Review of Issues
Confirm March 12, 2009 Workshop Priorities
Workshop wrap-up | |
| 4:15 p.m. | Public Comments | |
| 4:30 p.m. | Adjournment | |

Update on Future Budget Issues:
February 19, 2009

The Board has previously been provided with background information relevant to the financial challenges facing the District as a result of the current economic environment. The current economic conditions are anticipated to persist for at least the next several years. This information has been updated and is being reprinted as **Attachment A** to this packet for the Board's reference at the workshop.

Several essential points of this forecast are as follows:

1. The District's General Fund tax revenues are expected to decline over the next two to three years as a result of falling property values.
2. As a result of conservative budgeting, if the 2009/10 AV reduction is around 5%, the District should be able to meet budget in 2009 without significant mandatory service reductions.
3. A revenue loss at or above 5%, combined with anticipated benefit expense increases will very likely require a reduction in the 2010 budget of between \$5 million and \$10 million, assuming no added staff or new facility operating expenses.
4. This financial environment is anticipated to last for several years. To achieve a balanced budget in 2011 and future years we will need to review and reduce our base budget expenditures should we experience continuing revenue losses.
5. We will have more information on the amount of the reduction in mid-2009 when the County Tax Assessors release the AV numbers for the 2009/10 FY, sometime in August 2009.
6. We have the opportunity during the Workshops and 2010 budget preparation process to begin making decisions to defer or modify previously authorized projects to limit expenses.

For the last several years the District has enjoyed a period of significant growth in our facilities and operations made possible by increases in general fund tax revenues, driven in turn by rising real estate assessed valuation (AV) in both counties. During this period, we have also initiated programs to address accessibility, deferred paving maintenance, service yards, fire fuels management, and have funded, from the general fund, a number of significant infrastructure renovation and construction projects. Appropriations have been made to a large number of projects, funded through a combination of grants, Measure CC, AA and General Fund; and we are looking forward to appropriation of funding for Measure WW projects. We have opened, and provided operational funding for, a number of new properties and facilities.

At this point, we have a significant "pipeline" full of projects anticipated for completion over the next three to five years that, when completed, will increase our operating responsibilities. These costs could approach \$5 million annually unless adjustments are made.

In the face of an expected reduction in our unrestricted operating funds, it prudent to begin consideration of how to prepare the agency for several years of retrenchment, re-evaluate our capital project priorities to ensure that the agency remains stable and solvent over the long term, and that we continue to fulfill, to the extent possible, our commitments to the community on the preservation and creation of parks for the future.

In service of this discussion, staff is working on materials for the Capital workshops, beginning in April, that will offer specific options for consolidation and completion of the Measure AA program, impacts of a deferral of "Pipeline" projects, a review of capital and other projects that are grant driven and/or will increase operating responsibilities, and a proposed use of initial WW funding that can be considered while moderating our operating expenditures for the next several years.

Staff would encourage a discussion by the Board of the general criteria for this process. Factors that we presume would be useful to the discussion include:

1. Future operating cost.
2. Source of funding (i.e.: Grant Funding expiration deadlines).
3. Preservation of critical land opportunities.
4. Public Commitments through AA, CC, WW etc.
5. Legal/Risk or similar considerations (e.g.: safety, fire, etc.)
6. Cost neutral or budget positive infrastructure improvements and facility replacements.

To provide some initial orientation to this discussion, included in this packet as **Attachment B** is the draft "Pipeline" schedule of projects that are anticipated to incur operating expenses when completed. This list only covers projects with current appropriations, does not include any Measure WW Projects, and is expected to be further refined as project impacts are better identified through time.

Measure WW 2009 Implementation:

The District now has the fortunate opportunity to plan for the initial implementation of the Measure WW program. The first year of WW is now underway, and is proceeding along several paths:

1. Local Grant Program:

The Board has previously acted to initiate the Local Grant Program component. As of this date approximately 10 agencies have completed Master Agreements and submitted them to the District. No Project Applications have yet been received. Local agencies have through March to submit specific project applications to be eligible to receive funding in 2009. Therefore, we do not yet know the amount of funding that will be sought under this program for this year.

2. District Projects: Staff is in the process of assessing the District's need for WW funds in 2009 and 2010.

a. Design/Development Projects:

A primary consideration of identifying District infrastructure projects is to minimize (or reduce if possible) the operational impacts of capital expenditures. AGM Mike Anderson has reviewed the development projects in the WW schedule and extracted for discussion a list of projects that could be considered that meet this criteria. **This draft schedule is included as Attachment C** for general discussion by the Board. This schedule is a "sort" of all WW projects for general discussion, and is not a recommended priority list. Additional evaluation of planning and environmental compliance is necessary before priorities can be presented to the Board. At this meeting, staff is interested in receiving the Board's general comments regarding the approach to identifying the first-round WW projects for the 2010 budget.

b. Land and Trail Acquisition Projects:

Acquisition priorities will be discussed at the Land Acquisition session on June 23. In general, acquisition projects in land bank status do not incur the high level of operating commitment that new parks or facilities generate. This allows the District to continue preparing for the future by seeking strategic acquisitions for future parks and trails. In addition, the current real estate environment offers some unique purchase opportunities advantageous to the District. Acquisition staff is evaluating the anticipated annual funding needs of the program over the next several years and these amounts will be accommodated in the estimated cash flow model for the WW bonds.

3. Issuance of Bonds:

We are using an estimation of \$50 million as a placeholder amount for the 2009 Measure WW bonds. This was projected based on a needs assumption of roughly \$30 million for the Local Grant program and \$20 million for the District's projects in 2009 and possibly 2010. This amount is augmented by the remaining Measure AA funding, and may be adjusted up or down as necessary should the Local Grant program

application period close with a larger request list from cities, or the District's needs prove to be higher. The District has the ability to consider issue of additional bonds in 2010 and any future year as needed. The District's financial advisors continue to provide information demonstrating that the District should be able to issue this level of debt within the voter-approved structure of the measure.

In a separate but related matter, the declining AV will very likely require an increase in the tax rate for the existing Measure AA bonds that will drive this rate above the \$10/\$100,000 AV target rate for the next two tax years. The District has a legal obligation to levy this tax, and has no ability to re-structure these previously issued bond contracts. This situation will be cured in the 2011/2012 fiscal year when the Measure AA debt service will drop from \$32 million/year to under \$7 million/year, resulting in a much lower tax rate, well below the \$10/\$100,000 tax rate amount.

With respect to issuing the first series of WW bonds, for the reason described above, the District is constrained from issuing new bonds that require increased debt service above the current level in 2009 and 2010. However, because most of our debt capacity becomes available again in 2011/2012 as the AA bonds are paid down, we do have the ability to issue new WW bonds in 2009 and/or 2010 under a structure that will not require repayment to begin until 2011; thus holding the tax rate below the required \$10/\$100,000 commitment.

As additional information on cash needs, market factors, and the county's assessed valuations becomes available, staff will bring this information to the Board at the workshops, the Finance Committee, and at regular Board meetings.

Attachment A

February 20, 2009, Updated Financial Snapshot:

The economy is in a very serious recession. During 2009 and 2010 the District's revenues will be detrimentally impacted by several factors while expenses are continuing to rise. The District has been conservative in our budgeting for several years; however, current trends will constrain the ability of the District to continue programs and initiatives at current levels. Maintaining our current workforce and their wage and benefit levels will also be a challenge for the next several years. Major concerns include:

▪ Property Taxes:

- 2008: General Fund Property Tax revenues for 2008 were received and were approximately \$5 million above budget at approximately \$96.9 million (after adjustment for estimated deferred revenue).
- 2009: Budget projections for 2009 property tax revenues estimated an increase of 4.3% from 2008 levels, and were budgeted at \$95.7 million. This amount is less than 2008 actual receipts by about 1%, providing some slight buffer against declining revenue anticipated from the falling assessed valuation of property within the District (AV). The continuing housing market decline and recent comments by county tax officials and independent analysts suggests that the drop in AV will likely be more than 5%. Actual AV will not be provided by the counties until August 2009.
- A 5% decline for the 2009/10 tax year would result in a reduction in 2009 District revenue of approximately \$2.2 million (a ½ calendar-budget-year impact). Due to our conservative budgeting, the District would likely be able to accommodate this level of revenue loss during 2009 without reduction in services or staff. Should the AV and tax collections from the counties fall by more than 5%, 2009 reductions in expenditures will be necessary to meet this shortfall.
- 2010: A 5% reduction in AV as noted above will require downward adjustment of the District's anticipated tax revenues by \$5 million in 2010 below our current 2009 General Fund (GF) tax revenue budget. A 7.5%/yr reduction over two years would require a downward adjustment to approximately \$86 million in revenue, down by \$11 million from 2008 actual general fund tax receipts.

▪ Wages and Benefits:

- Consumer Price Index (CPI) -- The District's CPI metric, for "all wage earners and clerical workers, San Francisco Region" (CPI-W) is currently at -.2 for the last 12 months. The next report is due in mid-March; however, the District will need to carefully consider our ability to fund an upward cost of living adjustment (COLA) for staff even if the CPI-W is positive for the year. Volatile economic conditions suggest that any consideration of a cap and/or floor for a CPI-related wage adjustment in 2010 or future years would be very speculative and is, therefore, inadvisable. A 1% COLA will add approximately \$700,000/year to the District's base budget.

- Medical/Dental – The 2008/9, 6% increase adds approximately \$1.6 million to the District’s base budget expenses for current staff. 2010 is anticipated to bring at least this level of increased expense.
- Pensions – CalPERS contribution increases for 2009 were approximately \$1.25 million. This increase was based on CalPERS 2-year actuarial report to the District. Recent major market losses on invested assets have caused CalPERS to issue a statement advising local agencies to expect an increase of 3.5% of salary in 2010/11. The District’s actuary is recommending a contribution rate increase of approximately 5.5% of salary to responsibly fund the future liability of the plans. The District Retirement Plan’s (Transamerica) annual contribution has been based on an investment rate of 5.1% and the drop in investment returns will require upward adjustment to these contributions as well. Extrapolating the CalPERS increase to the District’s plans equates to an increase of approximately \$2.8 million over existing expenses.
- Other Post Employee Benefits (OPEB) Trust – The 2009 budgeted annual contribution rate of \$5,305,000 to this trust fund is based on an assumed investment return rate of 7%. Current market returns require significant downward adjustment of this rate. This will result in a corresponding increase in the District’s contribution, based on the actuarial report that will be prepared for this fund in the first half of 2009. These likely increases have not yet been factored into the accompanying budget models.
- Project and “Pipeline” expenses:
 - The District’s recent initiatives including paving, fuels management, and park service yards were not funded in full in 2009, but have sufficient residual funding to continue uninterrupted through the year. 2010 will likely require reduction in these programs.
 - “Pipeline” park openings: The future anticipated operating costs for new lands and facilities currently funded and in process is \$5 million, with \$1.8 million in new staff and base budget increases anticipated for 2010. Several of these facilities are nearing completion (e.g.: Tidewater Aquatic Center) and will need to be accommodated within our budget capability. In a reduced revenue environment, other projects may require delay or reconsideration.
- Projected 2010 Budget:
 - The following page contains a draft 2010 Budget projection constructed based on the above information. Assumptions include a moderate 5% annual decline in tax revenues, no “pipeline” staff additions, no increase in OPEB, no CPI adjustment to wages, and no increases in services or supply expenses. This projection suggests that the District may need to reduce our 2010 appropriations by \$11.5 million over 2009 levels.
 - The attached graph summarizes the current and anticipated property tax declines that are likely to result from a continuing decline in housing prices.

DRAFT

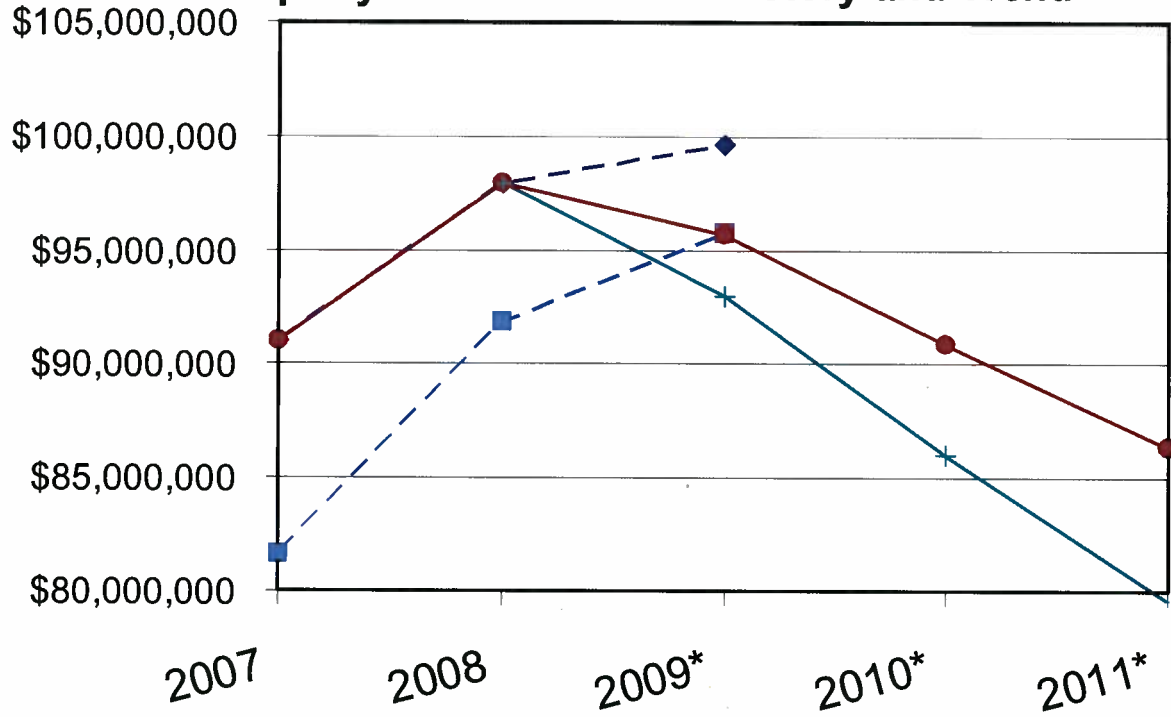
RESOURCES

	2007 ACTUAL	2008 BUDGET	2009 BUDGET	2010 PROJECTION	Note (Key on Reverse)
Revenues:					
Taxes & Assessments	\$ 91,003,802	\$ 91,837,000	\$ 95,736,278	\$ 88,415,000	1
Charges for Services	\$ 9,373,649	\$ 9,062,822	\$ 9,457,653	\$ 9,457,000	
Interest	\$ 1,570,042	\$ 3,000,000	\$ 3,000,000	\$ 2,000,000	2
Rents and Leases	\$ 5,562,173	\$ 1,555,065	\$ 1,627,564	\$ 1,628,000	
Grants	\$ 233,156	\$ 147,000	\$ 443,891	\$ 444,000	
Miscellaneous	\$ 927,967	\$ 891,729	\$ 798,292	\$ 798,000	
Total Revenues	\$ 108,670,789	\$ 106,493,616	\$ 111,063,678	\$ 102,742,000	
TOTAL RESOURCES	\$ 108,670,789	\$ 106,493,616	\$ 111,063,678	\$ 102,742,000	
USES					
Expenditures:					
Personnel Services	\$ 68,891,887	\$ 73,895,909	\$ 75,798,874	\$ 80,199,000	4,5,6,7
Supplies	\$ 5,170,385	\$ 6,123,536	\$ 6,735,550	\$ 6,736,000	
Services	\$ 11,050,673	\$ 14,719,954	\$ 14,118,450	\$ 14,118,000	
Interdepartmental Charges	-	\$ 1,743,700	\$ 900,656	\$ 900,000	
Grants to Local Agencies	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
Land, Construction, Equipment	\$ 3,226,846	\$ 1,880,311	\$ 1,807,999	\$ 1,808,000	
Debt Services	-	\$ 795,000	\$ 795,000	\$ 795,000	
Total Expenditures	\$ 88,339,798	\$ 99,358,410	\$ 100,356,529	\$ 104,756,000	
Other Sources (Uses):					
Transfers to other funds	(\$13,480,527)	(\$7,130,303)	(\$10,562,844)	(\$10,500,000)	8
Other	(\$36,544)				
TOTAL USES	\$ 101,856,869	\$ 106,488,713	\$ 110,919,373	\$ 115,256,000	
Fund Balance - Change	\$ 6,813,921	\$ 4,903	\$ 144,305	(\$12,514,000)	Out of Balance

Notes to 2010 Model Assumptions:

1. 5% decrease in property values for each of two years, no ERAF
2. Interest earnings drop to \$2 million
3. All others similar to prior years.
4. Wages – no COLA adjustment
5. Pensions – increase \$2.8 million
6. Medical – increase \$1.6 million
7. No “Pipeline” increases
8. Transfers to other funds same as prior years
9. No increase services/supplies

Property Tax Revenues - History and Trend



***Estimate**

- ◆ - Tax Receipts Actual/Trend
- ■ - Budget
- ● - actual less 5%
- + - actual less 7.5%/yr

2010-2012 PIPELINE LIST
Future Operating Costs for New Facilities

Line	Location	CIP Project Name	Project Description and Information	Ops. Funding Source	Ops Ranger II C Step	Maint. Plumber Electrician Eq. Op.	P.S. Police Officer	Stew. Res. Analyst	Total Fte's	Total wages	Parks Start Up	Maint Start up	P.S. Start up	Total Start Up	Parks Supplies Services	Maint. Supplies Services	P. S. Supplies Services	Major Equip. Replacement	Total Base Supplies & Services	Revenue	Total Budget					
2010					100,918	125,379	149,478	122,000																		
1	Bay Trail, Richmond	Wildcat Creek to San Pablo Creek Trail	Operate trail around West County Wastewater Facility. CC Project. Needs additional funding before project can start.	CC	0.05	5,046	0.05	6,269	0.10	14,948	0.00	-	0.20	26,263	-	-	-	-	3,500	-	3,500	29,763				
2	Briones Camp	Overnight Camping Facility	Funded, \$60,000; Install new improvements--- vault toilets, shade structures at three existing group camps to increase usage of camps.	GF	0.25	25,229	0.11	13,792	0.00	-	0.00	-	0.36	39,021	-	-	-	-	15,000	8,000	-	23,000	62,021			
3	District wide	Mobile Visitor Center	Staff new mobile visitor center. Add 1.0 Supervising Naturalist in 2009, 1.0 FTE Naturalist & .5 Sen. Office Asst. in 2010. Maintain exhibits, vehicle maintenance and naturalist expenses.	GF	1.50	172,656	0.03	3,761	0.00	-	0.00	-	1.53	176,418	-	6,400	-	-	6,400	11,500	5,250	-	16,750	5000	194,568	
4	District wide	Mobile Fish Exhibit	Staff new mobile fish exhibit. Add 1.0 FTE Naturalist/Operator, 1.0 FTE Resource Analyst, exhibit and vehicle maintenance	GF	1.00	115,104	0.02	2,508	0.00	-	1.00	122,000	2.02	239,612	-	2,500	-	-	2,500	11,500	125	-	11,625	253,737		
5	District wide	Wildfire Resource Management Plan Implementation	Pipeline resources to be determined in Wildfire / Resource Management plan, 2009.	GF																						
6	Feeder Trail #1 (between Briones & Carquinez)	Operation	Negotiate acceptance of easement and operation from County. Four miles of unpaved fire road. Will require culvert and road maintenance and patrol.	GF	0.50	50,459	0.1	12,538	0.00	-	0.00	-	0.60	62,997	30,000	10,000	-	-	40,000	4,000	9,400	-	13,400	116,397		
7	Garin	Open Meincke/South Palomares Landbank	Open 450 acres of landbank and trails---needs interim land use plan or LUPA. Will provide access before Stonebrea or Bailey Ranch come on line. Property transfer to Dist. has been delayed due to market conditions.	GF	0.25	25,229	0.09	11,284	0.20	29,896	0.00	-	0.54	66,409	65,000	8,000	-	-	73,000	2,000	7,800	-	9,800	149,209		
8	MLK Tidewater	Aquatic Center	Construct aquatic center, security residence, boathouse and docks. Strokes to assist in security and operations.	GF	0.75	75,688	0.34	42,629	0.50	74,739	0.00	-	1.59	193,057	-	-	-	-	-	55,000	18,500	-	73,500	266,557		
9	Vargas	Open Park	Initial Park staging and access to be constructed following 2005 Trail LUP. AA Highlight Project. Review for possible 2008 opening.	GF	1.00	100,918	0.18	22,568	0.20	29,896	0.00	-	1.38	153,382	90,000	15,000	-	-	105,000	15,000	15,000	3,017	-	33,017	291,399	
10	Vasco Caves		Staging improvements (AA) for future public access. Management of new properties funded by REP? AA Highlight Project. Coordinate w/ the county's Vasco Road Improvement Project.	GF	0.75	75,688	0.11	13,792	0.10	14,948	0.00	-	0.96	104,428	35,000	2,000	-	-	37,000	10,000	10,800	-	20,800	162,228		
11			Subtotal	GF	6.00	640,973	0.98	122,872	1.00	149,478	1	122,000	8.98	#####	220,000	43,900	-	-	263,900	124,000	74,875	3,017	-	201,892	5,000	1,496,115
12			Subtotal	CC	0.05	5,046	0.05	6,269	0.10	14,948	-	-	0.20	26,263	-	-	-	-	-	-	3,500	-	-	3,500	-	29,763
13			Subtotal	LLD	0.00	-	0.00	-	0.00	-	-	-	0.00	-	-	-	-	-	-	-	-	-	-	-	-	
14			Subtotal	OPM	0.00	-	0.00	-	0.00	-	-	-	0.00	-	-	-	-	-	-	-	-	-	-	-	-	
15			2010 New Funding Projection		6.05	646,019	1.03	129,141	1.10	164,426	1.00	122,000	9.18	#####	220,000	43,900	-	-	263,900	124,000	78,375	3,017	-	205,392	5,000	1,525,878

2010-2012 PIPELINE LIST
Future Operating Costs for New Facilities

Line	Location	CIP Project Name	Project Description and Information	Ops. Funding Source	Ops Ranger II C Step	Maint. Plumber Electrician Eq. Op.	P.S. Police Officer	Stew. Res. Analyst	Total Fte's	Total wages	Parks Start Up	Maint Start up	P.S. Start up	Total Start Up	Parks Supplies Services	Maint. Supplies Services	P. S. Supplies Services	Major Equip. Replacement	Total Base Supplies & Services	Revenue	Total Budget			
16	2011		2011 wage and benefit rates (c-step + inflation)		103,945	129,141	153,963	125,660																
17	Claremont Canyon	Access	Access funded \$60,000; CC funding \$28,000 capital and \$27,800 per year in 2011. Trail Route needs to be defined. Needs Scope and Schedule.	CC	0.10	10,331	0.10	15,396	0.00	-	0.28	36,122	30,000	1,000	-	31,000	20,000	5,000	1,508	-	26,508	93,630		
18	Eastshore	Brickyard Development	Construction of Brickyard Use Area, if agreement is reached with State on site management and capital funding responsibility.	OPM	2.00	207,891	0.16	20,663	1.00	153,963	0.00	-	3.16	382,516	80,000	-	-	80,000	40,000	22,500	-	62,500	525,016	
19	Garin	Walpert Ridge/Hayward 1900/Stonebrae	Dedication Pending during construction. Zone of Benefit on part of site. Conveyance to the District will require funding holding costs. Opening to public use will require review. 2.5 miles trail, 900 acres and staging.	ZB	1.00	103,945	0.27	34,868	0.00	-	0.00	-	1.27	138,813	80,000	10,000	-	-	90,000	5,000	15,000	-	20,000	248,813
20	MLK Tidewater	Additional Public Access (Flexivan)	Parking, Paving, Picnic, Service yard,	GF	0.75	77,959	0.08	10,331	-	0.00	-	0.83	88,290	-	-	-	-	55,000	7,000	-	-	61,000	149,290	
21	Ohlone	Open Wauhab Landbank	Open 1700 acres of open space and trails. Needs LUP completion in 2009.	GF	0.75	77,959	0.17	21,954	0.00	-	0.00	-	0.92	99,913	30,000	-	-	30,000	5,000	15,500	-	20,500	150,413	
22	Oyster Bay		Major Use Area, turf, irrigation etc. AA Highlight Project. Schuart, Shea, American Land Cons. properties. Garms entrance road improvements, including staging, left turn lane, improved signal light, gate and access road. Permit and construct trail from Garms Staging to top of ridge. AA Highlight Project. Needs LUP in 2009; construction in 2010; seek to open trail access sooner.	GF	2.00	207,891	0.29	37,451	0.25	38,491	0.00	-	2.54	283,832	130,000	-	-	130,000	100,000	16,000	3,772	-	119,772	533,604
23	Pleasanton Ridge	Land Bank Openings/Garms Access/Tehan Falls Trail		GF	1.00	103,945	0.2	25,828	0.20	30,793	0.00	-	1.40	160,566	60,000	-	-	60,000	40,000	3,000	-	43,000	263,566	
24	Point Pinole	Atlas Road Bridge Entry	Construct bridge	GF																				
25	Point Pinole	Breuner Marsh/Wetlands Operation	Manage marsh area following completion of acquisition CC Project	CC																				
26	Point Pinole	New Staging, Entry, and Service Yard	New public access, staging, utilities, and service yard at the Atlas Road Bridge.	GF	0.00	-	0.33	42,616	0.10	15,396	0.00	-	0.43	58,013	-	-	-	-	9,000	-	-	9,000	67,013	
27	San Pablo Bay Trail		Major segment, Biorad etc. AA Highlight Project. Biorad construction needs additional funding before project can proceed.	GF	1.00	103,945	0.07	9,040	0.05	7,698	0.00	-	1.12	120,683	20,000	-	-	20,000	10,000	10,000	754	-	20,754	161,437
28			Subtotal	GF	5.50	571,700	1.14	147,220	0.60	92,378	0.00	-	7.24	811,298	240,000	-	-	240,000	210,000	60,500	4,526	-	274,026	1,325,324
29			Subtotal	CC	0.10	10,395	0.08	10,331	0.10	15,396	0.00	-	0.28	36,122	30,000	1,000	-	31,000	20,000	5,000	1,508	-	26,508	93,630
30			Subtotal	LLD	0.00	-	0.00	-	0.00	-	0.00	-	0.00	-	-	10,000	-	-	-	-	-	-	-	
31			Subtotal	OPM	2.00	207,891	0.16	20,663	1.00	153,963	0.00	-	3.16	382,516	80,000	-	-	80,000	40,000	22,500	-	-	62,500	525,016
32			Subtotal	ZB	1.00	103,945	0.27	34,868	0.00	-	0.00	-	1.27	138,813	80,000	-	-	90,000	5,000	15,000	-	-	20,000	248,813
33			2011 New Funding Projection		8.60	893,931	1.65	213,082	1.70	261,736	0.00	-	11.95	#####	430,000	11,000	-	441,000	275,000	103,000	6,034	-	383,034	2,192,783

2010-2012 PIPELINE LIST
Future Operating Costs for New Facilities

Line	Location	CIP Project Name	Project Description and Information	Ops. Funding Source	Ops Ranger II C Step	Maint. Plumber Electrician Eq. Op.	P.S. Police Officer	Stew. Res. Analyst	Total Fte's	Total wages	Parks Start Up	Maint Start up	P.S. Start up	Total Start Up	Parks Supplies Services	Maint. Supplies Services	P. S. Supplies Services	Major Equip. Replacement	Total Base Supplies & Services	Revenue	Total Budget				
34	2012 and Beyond				107,064	0	133,015	0	158,581	-	129,430														
35	Alameda Point	Park Development	CC funding \$67,700 for trail budget and \$75,000 for Park budget starting in 2013. Needs Project Scope.CC Project. Continue to scope NAS conversion opportunities.	CC	0.50	53,532	0.14	18,622	0.00	-	0.00	-	0.64	72,154	25,000	-	-	25,000	10,000	12,700	-	-	22,700		119,854
36	Black Diamond	Clayton Ranch Landbank	Land Banked Property. Future Trail link will incur operating costs. Needs LUP and/or Black Diamond LUP amendment.	GF	1.00	107,064	0.09	11,971	0.00	-	0.00	-	1.09	119,035	40,000	-	-	40,000	15,000	9,700	-	-	24,700		183,735
37	Concord NWS	Initial public Access	Unknown District responsibility.	GF																					
38	Coyote/Dumbarton	Dumbarton Quarries Recreational Development	Facilitate construction of public access and recreational improvements within reclaimed quarry site. Intended to be self supporting.	GF	2.00	214,128	1.17	155,628	0.75	118,936	0.00	-	3.92	488,691	80,000	-	-	80,000	50,000	27,000	11,315	-	88,315	100,000	557,006
39	Crockett Hills	Hallisey Property	Hwy 4 access, south end of park. To be constructed following next Hwy. 4 construction phase. Includes overnight camp.	GF	0.00	-	0.05	6,651	0.20	31,716	0.00	-	0.25	38,367	-	-	-	-	3,000	9,000	-	-	12,000		50,367
40	Delta Access	Fallman Property	Develop initial public access following LUP	GF (LLD?)	0.00	-	-	0.20	31,716	0.00	-	-	-	31,716	-	-	-	-	-	-	-	-	-		31,716
41	East Bay Gateway		Park and trail adjacent to new Bay Bridge. Operate following construction by Caltrans after Bay Bridge completion.	GF	0.00	-	0.06	7,981	0.50	79,291	0.00	-	0.56	87,272	-	-	-	-	-	4,700	-	-	4,700		91,972
42	Hayward Shoreline	Bay Trail, Union City	Three Miles +/- of trail -- Union City Blvd to Alameda Creek Channel	GF	0.00	-	0.11	14,632	0.10	15,858	0.00	-	0.21	30,490	-	-	-	-	-	8,700	-	-	8,700		39,190
43	Las Trampas	Hansen/Gleason	Land Banked Properties acquired in 2005. Future opening will incur operating costs. Needs LUP.	GF	1.00	107,064	0.21	27,933	1.00	158,581	0.00	-	2.21	293,578	50,000	-	-	50,000	7,500	14,500	-	-	9,500		353,078
44	Sibley	Operate Dedicated property	Operate trails, staging and openspace dedicated by Gateway/Montenera Development	OPM	0.00	-	0.05	6,651	0.05	7,929	0.00	-	0.10	14,580	-	-	-	-	-	4,400	-	-	4,400		18,980
45	Subtotal GF				4.00	428,255	1.69	224,795	2.75	436,099	0.00	-	8.24	#####	170,000	-	-	170,000	75,500	73,600	11,315	-	147,915	100,000	1,307,065
46	Subtotal CC				0.50	53,532	0.14	18,622	0.00	-	0.00	-	0.64	72,154	25,000	-	-	25,000	10,000	12,700	-	-	22,700		119,854
47	Subtotal LLD				0.00	-	0.00	-	0.00	-	0.00	-	0.00	-	-	-	-	-	-	-	-	-	-		-
48	Subtotal OPM				0.00	-	0.05	6,651	0.05	7,929	0.00	-	0.10	14,580	-	-	-	-	-	4,400	-	-	4,400		18,980
49	Future Funding After 2011				4.50	481,787	1.88	250,068	2.80	444,028	0.00	-	8.98	#####	195,000	-	-	195,000	85,500	90,700	11,315	-	175,015	100,000	1,445,898
50																									
51	Total Projection of all Unbudgeted Pipeline Expenses																								
52	Subtotal GF				15.50	1,640,928	3.81	494,888	4.35	677,955	1.00	122,000	24.46	2,935,770	630,000	43,900	-	673,900	409,500	208,975	18,858	-	623,833	105,000	4,128,503
53	Subtotal CC				0.65	68,972	0.27	35,222	0.20	30,344	0.00	-	1.12	134,539	55,000	1,000	-	56,000	30,000	21,200	1,508	-	52,708		243,247
54	Subtotal LLD				0.00	-	0.00	-	0.00	-	0.00	-	0.00	-	-	10,000	-	-	-	-	-	-	-		-
55	Subtotal OPM				2.00	207,891	0.21	27,313	1.05	161,892	0.00	-	3.26	397,096	80,000	-	-	80,000	40,000	26,900	-	-	66,900		543,996
56	Subtotal ZB				1.00	103,945	0.27	34,868	0.00	-	0.00	-	1.27	138,813	80,000	-	-	90,000	5,000	15,000	-	-	20,000		248,813
57	Total Un-Budgeted Pipeline Expense				19.15	2,021,737	4.56	592,291	5.60	870,191	1.00	122,000	30.11	#####	845,000	54,900	-	899,900	484,500	272,075	20,366	-	763,441	105,000	5,164,560

DRAFT Measure WW 2009 Series Development Projects							
	27-Jan-09						Attachment C
No.	Location	Full Description	2009 Series Projects	Green Star	2009 Allocation	Funds Avail.	Remaining
1	Alameda Point	\$6.5 million to protect wildlife habitat, create regional recreation opportunities on San Francisco Bay, and extend the Bay Trail around Alameda Point in cooperation with City of Alameda. Restore shoreline areas, including beach and dune grass habitat.	Restore existing beach	Yes	\$750,000	\$2,250,000	\$1,500,000
2	Alamo Canal Trail	\$630,000 to complete the key bicycle, pedestrian and equestrian trail connection across the 580-680 interchange creating the first trail connection linking the communities of Dublin and Pleasanton.	Construct Trail Undercrossing of highway 580		\$630,000	\$630,000	\$0
4	Ardenwood	\$2.2 million to improve facilities and increase opportunities for school classes and families to experience early California life at the historic Ardenwood Farm.	Electrical service and Utility upgrade		\$600,000	\$2,250,000	\$1,650,000
6	Bay Trail	\$12.3 million to connect urban communities to shoreline access and wildlife viewing opportunities by completing the 86 mile Bay Trail along the East Bay shoreline. Acquire and develop trail links to close the remaining gaps between Martinez and Fremont.	Design Bio-Rad segment		\$325,000	\$5,140,000	\$4,815,000
8	Big Break Shoreline	\$2.6 million to enhance delta shoreline access and expand interpretative/educational opportunities for East Contra Costa County schools and families to experience the Delta in a natural setting. Protect and enhance habitat for the threatened California Black Rail and Giant Garter snake, restore coastal prairie grassland.	Construct Delta Science Center		\$2,420,000	\$2,420,000	\$0
9	Black Diamond	\$4.5 million to complete the underground trail and Mining Museum and to preserve important open space, enhance wetland and riparian habitat in partnership with the East Contra Costa County Habitat Conservation Plan.	Kirker Creek Remediation	Yes	\$350,000	\$900,000	\$550,000
10	Briones	\$7.8 million to preserve additional ridge top and hillside open space surrounding the park. Improve Alhambra Valley and Buckeye Ranch access, develop staging area and trail connections for all users, renovate picnic areas and group camps.	Design Buckeye Ranch Access Improvements		\$150,000	\$2,835,000	\$2,685,000
11	Byron Vernal Pools	\$3 million to acquire rare vernal pool habitat and wetlands near Byron to expand, preserve, protect and interpret rare species including Tiger Salamander, Fairy Shrimp and vernal pool flowers in partnership with the East Contra Costa County Habitat Conservation Plan.	Restore Grasslands and Vernal Pools	Yes	\$270,000	\$270,000	\$0
16	Coyote Hills	\$8.1 million to acquire remaining lands adjacent to Coyote Hills to complete park boundaries and preserve sensitive riparian wildlife habitat. Restore and expand Alameda's largest fresh water marsh to enhance habitat for Salt Marsh Harvest Mouse.	Design new interpretive center		\$450,000	\$3,600,000	\$3,150,000
18	Crown Beach	\$6.5 million to replace and expand the Crab Cove interpretive center, currently located in an outdated military building. Expand and restore the popular Alameda Beach to increase space for beach recreation and protect the shoreline. Acquire appropriate surplus federal property if it becomes available.	Design Beach restoration project		\$250,000	\$2,880,000	\$2,630,000
25	Dry Creek	\$6.7 million to acquire and preserve scenic ridge lands in the Union City Hills along Walpert Ridge, complete the renovation of the historic Meyers Estate and garden for intimate community gatherings. Complete multi-use Ridge Trail connections.	Design renovation of Meyers Garden		\$65,000	\$900,000	\$835,000
26	Dublin Hills	\$4.7 million to complete this new park along the ridgelines in the scenic west Dublin hills. Preserve wildlife corridor and connect community residents to regional trails for all users and nearby natural areas. Restore ponds enhance riparian habitats and grasslands.	Pond and upland restoration	Yes	\$150,000	\$225,000	\$75,000
33	Hayward Shoreline	\$4.5 million to restore and protect shoreline bird habitat, strengthen and repair levees along this shoreline to address climate change impacts, improve public trail access and cooperate on shoreline interpretive improvements with other state and local agencies. Dredge channels to improve water circulation and enhance habitat on islands for endangered Least Terns.	Design and permit Freshwater marsh dredging and levee repair project	Yes	\$200,000	\$2,700,000	\$2,500,000
37	Las Trampas	\$8.3 million to establish interpretive visitor contact station and indoor meeting space to serve the increasing population in the San Ramon Valley. Develop hiking, biking and equestrian access to recently acquired properties in the Lafayette, Moraga and San Ramon Valley areas including staging, trails and camps.	Design new interpretive center		\$350,000	\$3,150,000	\$2,800,000
40	Martin Luther King Shoreline	\$12.3 million to expand existing public use, shoreline access and Bay Trail improvements at the Tidewater and Shoreline Center areas of the Martin Luther King Jr. Shoreline.	Augment construction of Tidewater Aquatic Center		\$1,500,000	\$2,870,000	\$1,370,000
43	North Richmond Shoreline	\$3.6 million to preserve San Pablo and Wildcat Creek Marsh and creek deltas to protect and restore the two largest remaining marsh areas along the North Contra Costa Shoreline. Connect the trail corridor from the north Richmond Wetlands to Point Pinole.	Design Breuner Wetland restoration project	Yes	\$450,000	\$450,000	\$0
46	Ohlone	\$7.4 million to Expand Alameda County's largest wilderness park, preserve park wilderness values, protect wildlife habitat and high mountain ridge resources. Develop trail loops and expand public access and camping opportunities. Restore failing ponds to support Tiger Salamander and Red Legged Frog populations.	Pond restoration	Yes	\$180,000	\$225,000	\$45,000
49	Point Pinole	\$7.5 million to develop new Atlas Road access to the park with parking, picnic areas, meadows, play area, environmental maintenance facility, and new interpretive center to provide an introduction to the rich natural and cultural resources found at this site. Enhance and restore wetland and coastal prairie habitats.	Design new interpretive center / Coastal Prairie restoration	Yes	\$550,000	\$5,140,000	\$4,590,000
55	Roberts	\$1.4 million to update existing pool and facilities to accommodate regional swimming meets and events.	Design Pool renovation		\$120,000	\$1,350,000	\$1,230,000

No.	Location	Full Description	2009 Series Projects	Green Star	2009 Allocation	Funds Avail.	Remaining
56	Round Valley	\$7.2 million to expand park to protect this unique pristine valley. Acquire lands in cooperation with the East Contra Costa County Habitat Conservation Plan. Expand trail access for all users, staging, picnic and camping opportunities. Connect trail corridors to adjacent State Parks and Morgan Territory Regional preserve. Improve grasslands for Kit Fox and Golden Eagle habitat.	Grassland restoration	Yes	\$60,000	\$900,000	\$840,000
58	Sibley/Huckleberry	\$5.9 million to acquire additional open space south of Sibley Regional Preserve between Oakland, Orinda and Moraga. Expand trails including connection to Lake Temescal construct new trailhead and develop new camping opportunities. Restore ponds and riparian habitat.	Pond restoration	Yes	\$200,000	\$500,000	\$300,000
59	Sunol	\$5 million to expand wilderness area to protect Alameda Creek watershed, preserve wildlife habitat, remove barriers to Steelhead migration and to renovate and/or replace the aging visitor center, picnic and campground facilities.	Creek restoration	Yes	\$450,000	\$1,350,000	\$900,000
60	Sycamore Valley Openspace	\$925,000 to acquire lands to complete open space boundaries and trail connections to Mt. Diablo. Enhance Red Legged Frog habitat.	Pond dredging	Yes	\$25,000	\$25,000	\$0
64	Vargas Plateau	\$7.6 million to expand park, develop access and construct parking, picnic areas, trails for hikers, bicycles and equestrian, and camp sites at this new park. Preserve Alameda Creek watershed, extend the Ridge Trail and protect hillside vistas and open space east of Fremont and south of Niles Canyon. Restore wetlands and enhance grasslands.	Wetland restoration	Yes	\$85,000	\$2,000,000	\$1,915,000
65	Vasco Caves	\$ 4.7 million to expand the preserve to protect unique natural and cultural resources in partnership with the East Contra Costa County Habitat Conservation Plan. Improve habitat for Kit Fox, Golden Eagles and enhance wetlands. Provide suitable public access parking and visitor facilities.	Grassland restoration	Yes	\$40,000	\$225,000	\$185,000
Total					\$10,620,000	\$87,188,000	\$76,568,000

Attachment C